### Reduced OPEX Through Good IT / ICT Hygiene

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### ICT/IT Infrastructure Financial Issues

•50% to 70% of network problems are related to inadequate or underperforming cabling infrastructure (RealDecisions, Gartner, Yankee)

•5% of the spend on cabling infrastructure is resulting as much as 10x the percentage (50%) of incidents and escalations

•IT Managers do not have visibility to installed cabling infrastructure and can't plan or make decisions without significant delay and expense-Layer 1 infrastructure is only about 5% of the IT spend, so budget and control are pushed to the remote site or campus

•Lack of management has created clogged pathways and inability to change/grow without major cost

•Corporate standards are +/- 30% compliance

•IT staff or contractors make multiple trips to the same sites and closets each year and never gather information that could be used in more efficient planning and reduce future visits

•Centralized management of cabling infrastructure could result in up to 30% savings in Opex

## **Good Financial Hygiene**

- Manage vs. Buy New
- Make Real-Time, Informed Decisions
- ITSM Best Practices
- Better ROI (Capex and Opex)
- Cascading Impacts



## **Technology Stone Age**

- Era of the Single Purchase Order (IBM, DEC, Big Iron)
- Deregulation & "Downsizing"
- Distributed Computing & Ethernet
- Commoditization of Technology
- Data Center Sprawl
- Data Center Virtualization
- Clouds
- Infrastructure Gridlock









### Manage vs. Buy New

The Circular Economy

- Google Data Center Case Study (2017)
- 2015 75% of components in spares were refurbished inventory
- Google custom builds its own servers from refurbished parts
- 2015 19% of Google servers deployed were remanufactured
- 2015 Google sold 2 million IT assets into secondary market

#### Consider

- IT Assets (hardware and software have shortest lifecycle of any capital asset class)
- Financial savings of proper management is enormous
- Emerging best practice is Manage vs. Buy New





## Make Real-Time, Informed Decisions

- Focus on the business outcome, not the work
- Stop solving problems the hard way and let trusted data do the work for you
- Avoid "Don't confuse me with the facts, I know what I believe!"
- Accept that bottoms up may be the best approach

## Cost-Benefit of Real Time Decisions

- CIO wants to implement VoIP across enterprise
- 92 Campuses in 60 countries, 282 data centers
- Managed services contract in place that ignored infrastructure documentation
- Could not budget for VoIP rollout
- Required \$6M spend for audit and gap analysis
- Spreadsheet containing audit data 3.5 TB
- Total time to create VoIP budget took 20 engineers, 9 months and \$6M
- Led to strategy to capture ITAM data during ITSM process centralized, updated Asset Mgmt. Database
- Reduced visits to closets from 5 per closet per year down to 2 per closet, per year

#### **IT Service Management (ITSM) Opex Impact**

- Standardize Reduces cost
  - Technical and administrative standards
- Control contractor output
  - Standardize across all contractors
  - Manage data collection (construction and MAC's)
  - Manage Service Level Agreements (SLA)

Service Measurement Availability Capacity Management Knowledge Management Change Management Problem Management Event Management Configuration Management Incident Management Supplier Management

### **IT Service Management (ITSM) Opex Impact**

- 2008 Global Service Provider signs largest IT outsourcing deal in history
- 1,500 sites 66 countries 475,000 data points
- Consists of 10 areas of managed services
- Module 10 SLA was to clean up and document closets and small data centers
- Modules 1-9 met SLA requirements
- Module 10 triggered the maximum SLA penalty every month for 4 years
- 2012 Client advised MSP that contract would not be renewed because of Module 10
- 2013 5 Year Renewal Signed ITIL compliant processes and database implemented (ITAM, CMDB and ITSM Deliverables)

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# Better ROI (Capex and Opex)

- Use trusted data to reduce Day 2 Opex
- More efficient tickets in multi-site, multilingual environment
- Eliminate Cost of Reverse Engineering
- Reduced technician travel
- 30% Lower Opex through Corporate Standard compliance

## **Cascading Impacts**

- Solve the right problems
- Solve them one time
- Congested pathways
- Reverse engineering
- Down time during failure



# Impact of Bad Hygiene Decisions

- Increased capital costs
- Increased operational cost
  - No visibility to capacity
  - No visibility to dependencies
  - No Lifecycle information
  - Poor change management

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#### This week I'll be:

- AssetGen Booth #925
- Dura-Line Booth #422

